

HIGHLIGHTS IN THIS ADDI- TION:

- **Safety Training 101**
- **Springfield Utilities Makes the Right Choice..Again!**
- **Southern Illinois Power Coop—TRUST**
- **Points of Interest from the President**
- **CFO's Cliff Notes**
- **RRI has a Taste of the Good Work**
- **Rotating Excellence in the World of Nitrogen**

Safety Never Takes a Rest

In the early days of summer S.T. Cotter once again hosted a long standing tradition of safety training and internal meetings.

The classes were held at the corporate headquarters in Clearwater, MN in June. The attendees were trained and brought up to speed on many items, CPR and First Aid just to name a few. The industry training on new tooling technology was hosted by various tool representatives and was very informative to say the least.



Craft and supervision came to Clearwater, MN from all reaches of the country. The numbers have grown every year.

"It is easy to see that as a company we have a strong foot hold in the industry, great people—trained well and great management aligned for smooth turnkey services and training like this is the cornerstone!" VP Ops—Shawn T. Cotter



In addition to the 3 days of training, the entire group participated in other activities while together, Golf and Sporting Clays we the highlights.

The 2010 Safety Meeting was informative, Important and an Innovative idea. The training, team work and time revisiting completed projects is an important experience for all.

City Utilities of Springfield Make the Right Choice

City of Springfield, MO recently renewed the annual maintenance contract for site services at the City's 2 power stations. With S.T. Cotter

The City of Springfield owns and operates two electrical generating facilities. James River which has three Westinghouse steam turbines, one Allis Chalmers steam turbine and one General Electric Steam turbine along with 3 gas turbines for a total generation of 419 MW. South West Station has one Westinghouse steam turbine, one Toshiba steam turbine and a pair of aero derivative gas turbines for a total generation of 593 MW, both located in Springfield, MO.

"Just wanted to let you know that I enjoy working with Terry, his crew and the sub-contractors you brought in for blasting, NDE and generator services— they are a positive reflection of your company." Bob Barcomb— James River Power Station

Southern Illinois Power Cooperative Calls for Top Notch Craft and Tooling

" there were no near misses, first aid incidents, or even recordable's the entire outage for S.T .Cotter – and they were our only contractor that completed the entire outage that way!"

TX based Utility

"Pete and the rest of the S.T .Cotter craft did a great job and the safety was fantastic!"

Central Kansas Maintenance Manager

Southern Illinois Power Cooperative was the recent plant to see once again first hand the quality craftsmanship and management that has put S.T. Cotter on the map.

The recent valve inspection was a competitive bid situation where the best qualified bidder was awarded. The local craft in the Marion, IL area are a step above the craft across the country. Not only do they have excellent technical skills on AC machines but their reporting skills are great as well.

At the conclusion of the project S.T. Cotter was awarded a maintenance contract for the cooperative. This not only covers the 3 steam turbines inside the plant but also the 2 7EA combustion turbine outside.



" the quality of craft is what makes the projects so easy to manage, the tooling is what makes the overall project so successful, the successful projects are the foundation for the relationship"

Presidents Points of Interest



Remember the old proverb "all work and no play makes Jack a dull boy"? Not only do we become boring (and bored) when we don't take a break from work, we also become unhappy. A common belief is that the only way to be successful or to "get ahead" is to push ourselves to the breaking point, neglecting other facets of our lives in favor of our careers. While working hard is admirable, few people at the end of their lives wish that they'd put in longer hours at the office. Instead, they wish that they spent more time with their friends and family, engaging in activities that made them happy. Even the most rewarding job can cause burnout, so making time for fun is essential to happiness. Time away can even give you a fresh perspective at work.

With that thought in mind, S.T. Cotter recently took that thought process to fruition and planned a "Day at the Ballpark" during COAL GEN 2010. We invited some of our clients, subcontractors and others to join us at a Pirates game. Fun was had by all and we all walked away having talked business yet enjoying a simple pleasurable past time.

My goal in sharing this story with you is while you are hard at work; take some time to enjoy the day!

CFO's Cliff Notes

"If you truly want to stand out in the crowd and demonstrate your work ethics, begin to realize that work ethics are yours to control. Worrying about others is usually out of your control. If you continually demonstrate a high level of work ethics, you know that you did the best that you could do and will sleep well tonight and every future night. Let others worry about those who chose not to engage in a high degree of work ethics. For it is to be, it is truly up to me." - unknown



Chief Financial Officer,
Jennifer Anderson.
jennifer.anderson@stcorterturbine.com

After a recent outage, S.T. Cotter Craft received customer appreciation and praise for our high standards of work ethic. Areas of key strength we received praise for and our focus on these areas. 1) *Anticipating Change*. Being flexible and prepared for unforeseen changes is crucial in maintaining budgets and schedules. 2) *Knowledge and Training*. Continuing education and Annual Safety Meetings to ensure we have confident well trained craft. 3) *Customers/Partners*. Establish and maintain excellent working relationships with our partners and customers. Understanding customer needs and appropriate execution is the key to any successful project.

After a very short summer, we head into fall full speed. After the completion of our post outage season inventory, we added two complete tool sets to better serve our customers and ensure our craft is prepared at each project. We strive with each project to improve and increase our capabilities. We have also increased our preferred vendors list to provide the most cost effective and quality to our customers. Based on our awarded projects to date, we anticipate about a 5% increase in sales from last year. Taking into consideration the projects that have been canceled or pushed, we are pleased with 2010 sales. We strive to continue growth and successful customer outages.

RRI Has Witnessed Good Craft and Great Management

S.T. Cotter recently completed an GE cross compound inspection at the Portland Generating Station in East Stroudsburg, PA. This was a competitive bid situation and after the inspection the turbine generator set is producing more megawatts than previously.

As with all owners safety is most critical, and S.T. Cotter's safety program makes the craft understand then reason for the programs and how they can save them time in any give process.

Although the outage was extended due to unforeseen repair issues, the schedule was monitored closely and communication was fluid between both RRI and S.T. Cotter. This communication makes contract changes seamless and all aspects of the project flow together.



GE Cross Compound Steam Turbine

Nitrogen Facility Calls for Experience and Excellence Again

S.T. Cotter was recently contracted to perform emergent inspection and upgrades on a horizontal plunger pump at the facility in Ft. Dodge, Iowa. This was the third time S.T. Cotter was called to this site. In addition to the inspection of the pump, it was completely aligned using the tight wire method.

The pump was scheduled to have a packing upgrade and upon installation of the new assembly it was the keen eye of the S.T. Cotter Technical Direction and craft that found that the upgrade would not work as designed and performance would be extremely affected.

This pump which measured almost 9' long, was inspected and put back on line. Not a single safety incident or accident. The project management seamlessly arranged craft tooling and safety protocol that is setting the standard for the industry.





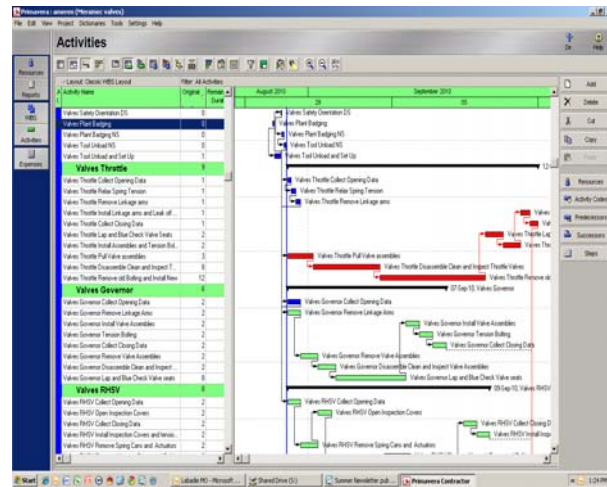
S.T. Cotter Turbine Services, Inc

2167 196th Street East
 Clearwater, MN 55320
 Phone: 612.424.5614
 Fax: 320.558.2365

E-mail: info@stcotterturbine.com

www.gotoverhaul.com

“Your complete woman owned rotating service provider”



Ask About Our Primavera Outage Tracker Tool

<http://www.stcotterturbine.com/presentation.cfm>

Watch our Impact Movie!!!!

<http://www.industrialinfo.com/radio/industrytoday.jsp?quest=stc01>

Hear our Pod Cast!!



Upcoming Issue - Fall— into Outage Season Again!

In the upcoming issues we will talk about:

- What happens when you keep delaying maintenance?
- Why S.T. Cotter is so good at this rotating machinery maintenance game?
- Retrofits—retrofits more and more customers are adding more power....
- Raising the standard in rotating maintenance.